

# **EABER WORKING PAPER SERIES**

PAPER NO.2

## **CHINA'S ECONOMIC REFORM: SUCCESS, PROBLEMS AND CHALLENGES**

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PAPER PREPARED FOR DISCUSSION AT THE  
*MICROECONOMIC FOUNDATIONS OF ECONOMIC PERFORMANCE IN  
EAST ASIA* CONFERENCE  
MANILA 23-24 NOVEMBER 2006

EABER SECRETARIAT  
CRAWFORD SCHOOL OF ECONOMICS AND GOVERNMENT  
ANU COLLEGE OF ASIA AND THE PACIFIC  
THE AUSTRALIAN NATIONAL UNIVERSITY  
CANBERRA ACT 0200 AUSTRALIA

# **China's Economic Reform: Success, Problems and Challenges**

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Paper prepared for discussion at the ANU-MOF conference on  
*Micro Economic Foundations of Economic Performance in East Asia*  
hosted by  
the Philippine Institute for Development Studies, Manila  
23-24 November 2006

Preliminary draft. Not for quotation or publication without permission

## **I Introduction**

The rise of China is a major episode in world economic history. From the late 1970s, China unleashed market-oriented reform and open policy. During the past two decades, China experienced extraordinary growth. Since 1978 GDP growth rates have averaged 10 per cent per annum, 10.7 per cent in the 1990s, rivaling the record achieved by Japan and the “Four Tigers” (South Korea, Singapore and Hong Kong and Taiwan province of China) in their fast growing period.

In a short span of time, China experienced three historic transformations simultaneously. First, China is undergoing economic transition from a planned economy to a market economy. Second, China is undergoing economic development from a traditional agricultural economy to an industrialized economy. Third, China is changing from autarky to an important player in the arena of world economy and politics. China’s experience provides an ideal laboratory for economics research. The study of the Chinese economy can not only shed lights on the causes and process of this massive growth surge, but also enrich our understanding of policy reform and institutional changes.

With China’s growth occurring at a bewildering speed and arising from complex processes, it is not surprising that there has been much debate among economists over the basic interpretations of the most important features of China’s success. While some scholars tell us “the China Miracle” (Lin, Cai, and Li, 1996), others informed us about “Growth without Miracle” (Garnaut and Huang, 2001). Experimentalist School highly praise China’s gradual, piecemeal reform and believe the hybrid institutions (such as township and village enterprises, or TVEs) reflect the distinctive Chinese social and cultural background and are genuine innovation of the Chinese political leaders. The convergence school, on the other hand, believes that the institutional infrastructure that China needs for long term growth has to converge to the best international practices in advanced economies (Sachs and Woo, 2000).

China’s explosive growth challenges many widely accepted modalities of policy

analysis. Private ownership, political democracy, and the rule of law, which are proposed by new classical economists as the necessities of economic development, were notably absent, at least at the earliest stage of China's reform. China is just like a student who never does his homework, but always outperforms his classmates in examinations. Why is the story of China so unique? Is China showcasing a new type of economic system that is different from both socialism and market economy but is superior to both in stimulating economic performance or China's experiments are mainly the product of political constraints rather than economic optimization? Do we have the confidence to say that the past success can guarantee the future prosperity? What are the major challenges and constraints that China is facing?

This paper does not have the ambition to answer all the questions or to convince all the audience. We will provide a survey as well as a preliminary analysis on China's economic reform. Section II provides a brief overview of China's economic development from 1949 to present. Section III analyses the economic reform in the early 1980s. The planned economy was not sustainable because the government found that it is more and more difficult to keep high growth rate and fulfill the goal of full employment. The reform took a gradual approach and the rise of newly rising sector (or the non-state sector) made a major contribution to China's growth. Section IV discusses the formation of the triangle of the state-owned-bank (SOB), the state-owned-enterprises (SOE), and the government. We believe the equilibrium and dynamics among these three key players can largely explain the path and pattern of economic reform during the 1980s and 1990s. Section V provides another angle to explain China's economic reform, i.e. the central-local relationship. The competition and tension between the central and local government has a tradition of thousands years in China and still plays an important role in the formation and evolution of China's economic system. Section VI looking into the future and summarizes the remaining tasks for China to accomplish in the near future in order to sustain high economic growth and social stability. We argued that China is facing an internal and external imbalance and a favorable policy package should help to maintain macroeconomic stability in the short term as well as pave the way for sustainable growth in the future.

Section VII tries to identify the key elements for a successful reform in China in the 21<sup>st</sup> century. Who should be the strategic triggers for the reform, whether the current institutions are supportive to the reform or not and how to find a potential institution which can act as a facilitator and coordinator for the reform.

## II Overview

In the early 1950s, GDP per capita in China was less than 119 Yuan or US\$ 40 (current prices). From 1953 to 1978, China's annual growth rate of GDP amounted to an average of 6.1 per cent. From table 1 we can see that China's growth in the 1960s rate was lower than that of Japan and the "Four Tigers", but higher than the ASEAN countries. In the 1970s, China's growth was lower than both the "Four Tigers" and the ASEAN countries.

Table 1 Economic growth of China, Japan, the "Four Tigers" and the ASEAN

Country or region	Real GDP Growth (%)				
	1961-1970	1971-1980	1981-1990	1991-2000	2001-2005
China	5.2	5.8	10.2	10.1	8.9
Japan	10.9	5.0	4.0	1.2	1.4
South Korea	8.6	9.5	9.4	6.1	4.5
Taiwan	9.2	9.7	7.1	6.5	3.1
Hong Kong	10.0	9.3	6.9	4.5	4.3
Singapore	8.8	8.5	6.4	7.8	3.9
Indonesia	3.9	7.6	6.1	4.0	4.7
Malaysia	6.5	7.8	5.2	7.1	4.5
Philippines	5.1	6.3	1.0	2.9	4.5
Thailand	8.4	7.2	7.6	4.4	5.0

Sources: World Bank, various years; Asian Development Bank and IMF (2006). China's data are from China Statistics Yearbook, 2005.

During this period, although comparatively speaking, China's economic growth

was very remarkable, but the growth rate was not stable. The process of growth was frequently interrupted by political campaigns like the “Great Leap Forward” in 1958 and the “Cultural Revolution” from 1966 to 1976. Eckstein (1977) pointed out that China’s economic growth experienced “policy cycle”. China’s economic policies changed so quickly that they had hardly gone on for three years, which led to the boom and burst of the Chinese economy.

In the late 1970s, China embarked on a major program of economic reform. The last two decades witnessed the dramatic transformation of the Chinese economy. During this period, the average annual growth rate of real GDP was 9.52 per cent. In 1980, per capita income in China was RMB 460 Yuan (less than US\$ 150) and in 2004, this figure reached RMB 10,128 Yuan (or US\$1,224), with major cities such as Beijing and Shanghai approaching US\$ 2500. Even taken inflation into consideration, Chinese people’s living standard rose almost 6 times in the last 20 years. If calculated on a purchasing power basis, the increase of the size of Chinese economy is even more impressive. The IMF found that on a purchasing power basis the Chinese economy in 1990 accounted for just over 6 percent of world output, ranking third behind the United States and Japan (IMF, 1993). A more recent research by the World Bank suggests that based on purchasing power parity China ranked the second largest economy in the world only behind the United States (World Bank, 1997).

Before China launched its open door policy from the late 1970s, it was isolated from the world economy. China’s export was only US\$ 18 billion in 1978, its share of world trade was only 0.6 per cent. China was the 34th largest exporting country in the world. In the last two decades, China quickly transformed itself to an important trading power. Its foreign trade has increased almost 15 percent annually in the past 20 years. In less than two decades, the total value of China’s export has expanded more than 20-fold. In 2005 China’s export was US\$ 762 billion, its import was US\$ 660 billion. The ratio of trade dependence, which measured by the ratio of the sum of import and export to GDP, was about 63 per cent.

In the late 1970s China was also a negligible participant in world capital markets. China rarely had any foreign direct investment or foreign debt before the economic

reform. This situation did not change much in early 1980s. Total foreign investment from 1979 to 1982 was less than \$12.5 billion, an average of about \$3 billion per year. In early 1990s, China launched a new round of reforms and adopted more open foreign-investment policies. After that China experienced a dramatic increasing of the FDI. Attracted by high expected returns and tax exemptions, FDI inflow increased by almost 50 percent annually from 1992 to 1996. The trend has continued even after the Asian Financial Crisis. From 1993 China began to attract far more foreign direct investment than any other developing country. In 2005, the FDI flowing to China was \$ 72.4 billion, following the United Kingdom and United States (Ministry of Commerce, 2006).

From other indicators, the change of China is also very impressive. Life expectancy at birth from 1960 to 1965 was 36.3, the lowest in East Asia. During the past thirty years this figure increased continuously and more than doubled. In the year 2005, life expectancy at birth was 70 for male and 74 for female (WHO,2006). Around 80% of China's population was illiterate before 1949. By the mid-1990s, China had achieved virtually universal enrollment in primary education (Wang and Yao, 2001).

The widening income disparity in China has caught much attention recently. According to Chinese official statistics, the Gini coefficient of China rose from a low level of 0.33 in 1980, to 0.40 in 1994, and to 0.45 in 2002(UNDP,2005). China's current income gap has surpassed those in India and Ethiopia and is now among those countries with the most unequal distribution in the world. The deteriorating trend for China's income distribution is the result of the urban-rural gap and the regional disparity. The income gap between the rural and urban area decreased at the beginning of economic reform owing to substantial growth of rural household income. However, since the mid 1980s, the rural-urban gap has been widened. The ratio of urban income over rural income rose up from 1.71 in 1984 to 3.23 in 2003. The uneven regional income gap between the coastal area and the inland area was expanding in recent years.

Table 2 Regional disparity: per capita Disposable income of urban household (Yuan)

Region	1981	1989	1993	1996	1998	2001	2004
Average	458	1261	2337	4377	5425	6860	9422
East region	476	1441	3140	5371	6574	8887	11901
Central region	397	1084	2118	3576	4492	5745	7886
Western region	468	1200	2287	3733	4665	6171	7996

Source: China statistics yearbook, 2005.

Table 3 Regional disparity: per capita net income of rural household (Yuan)

Region	1978	1985	1992	1995	1998	2001	2004
Average	133.6	397.6	784.0	1577.7	2162.0	2336.4	2936.4
East region	164.1	513.0	1156.1	2346.1	3154.3	3832.1	4739.2
Central region	131.5	380.3	711.7	1422.3	2054.3	2177.1	2770.3
Western region	120.0	322.6	619.0	1051.6	1476.4	1692.7	2291.3

Source: China statistics yearbook, 2005.

### III The political economy of the 1978 reform

What was the impetus of the market oriented reform in China? Many papers hold that the inefficiency of the planned economy made it unsustainable. However, this theory can not explain the timing of the reform. In our paper (Zhang and He, 1998), we argued that the fiscal pressure faced by the government triggered market-oriented reform.

The relation between fiscal deficit and institutional change originated from Schumpeter (1918). He pointed out that “the method of studying fiscal conditions is especially useful to analyze the turning point of social development”. A first glimpse may led people to doubt whether this *Schumpeter’s Law* can apply to China’s case. From table 5 we can see in the late 1970s, only 1974, 1975, 1976 of that eight years had deficit. The deficit in 1976 was the largest, but accounted only for 3.81 per cent of total government revenue and 1.01 percent of GDP.

However, as we have pointed out, in the planned economy, since the government controlled the allocation of capital, the financial account automatically balanced. The official figure of government budget hid the real cost of the planned economy. In order to maintain their legitimacy, political leaders have to maintain high economic growth as well as achieve the goal of full employment. In the eve of economic reform, these two goals became more and more difficult and even impossible. Without reform, a fiscal crisis as well as legitimacy crisis will come in no time.

Table 5 Fiscal deficits in the late 1970s

	Total government revenue	Total government expenditure	Balance	Deficit/revenue	Deficit/GDP
1971	744.73	732.17	12.56	1.69	0.52
1972	766.56	765.86	0.7	0.09	0.03
1973	809.67	808.78	0.89	0.11	0.03
1974	783.14	790.25	-7.11	-0.91	-0.26
1975	815.61	820.88	-5.27	-0.65	-0.18
1976	776.58	806.20	-29.62	-3.81	-1.01
1977	874.46	843.53	30.93	3.54	0.97
1978	1132.26	1122.09	10.17	0.90	0.28

Note: the unit of revenue and expenditure is 100 million Yuan

Source: China Statistical Yearbook, 2000.

First, in the late 1970s, the capital-output ratio increased sharply, which means the government has to inject more and more money to the state-owned sector in order to sustain the previous growth rate. This induced financial pressure on the government and gradually the growth rate declined and so did people's living standard. Thus the source for government revenue shrunk and the discontentment of the people accumulated.

Second, in the planned economy, with the growth of population and the increase of labor supply, the government found it more and more difficult to provide job for everyone. Because of the budget constrain, only a small proportion of whole

population can obtain the welfare and other amenities. The fixed number of job position and the growing number of new labors including the younger generation in cities was in sharp contradiction. Many college student and high school student fell into the force of unemployment the same day as they graduated. The last resort of the government was to send tens of millions of young students ( “Zhishiqingnian”, which means educated young people) to the countryside. From 1962 to 1978, 17 million young students whose families were in cities had to leave their parents and were sent to Dongbei, Neimeng, Yunnan and other remote rural areas, while almost all students whose families were in the rural area had to go back (Liu, 1998). In 1978 this policy was finally adjusted, millions of young people came back to cities and cheered the family reunion. This policy highly increased the legitimacy of the new government led by Deng Xiaoping and his comrades. But the result is that the government then faced a serious fiscal problem. If the government still provided jobs for every unemployed “zhishiqingnian” by government budget, the total expenditure would be about 4-5 times of the annual government revenue (He, 1998).

The reform started from the late 1970s and adopted a gradualist approach. More autonomy was given to enterprises, individuals and local governments to improve their incentives. The government withdrew from direct intervention mainly to get rid of the heavy fiscal burden. Household responsibility system was introduced in the rural area. After paying contributions to the government, peasants can have residual claims. In 1978 when a rare drought hit Anhui province, several villages adopted the household responsibility system secretly. The government chose to endorse this grass root reform for fear that without giving autonomy to the peasants, another famine may come and shake the legitimacy of the government. Household responsibility system got spread quickly and within 5 years and in 1983 covered 93 per cent of the rural villages. The impact was almost immediate: Agricultural productivity increased substantially and so did rural people’s income. As Chinese economist Wu Jinglian pointed out: “The emphasis of economic reform had been put on the state-owned industry for the on forth century from 1950s to 1980s, but no breakthrough it was only after the wide implementation of household responsibility system that reform showed a promising

future.” (Wu, 1999)

Efficiency improvement in agriculture created grain surplus and extra labor. With the rise of income level and demand for goods, Town and Village enterprises (TVEs) mushroomed and became a driving force for China’s growth. There is an on-going debate about whether China’s rapid growth during the reform period is mainly driven by productivity or factor accumulation. Chow (1993) concludes that from 1952 to 1980 capital formation played a principle role in China's economic growth while there was nearly no technological progress. For the reform period since 1978, Borensztein and Ostry (1996) find that the growth rate of total factor productivity (TFP) rose to an average 3.8 percent per year and accounted for more than one-third of the total increase in output. Non state sector including TVEs and later the joint ventures has been growing rapidly and attracting more and more labor. This labor mobility has proven to be one of the most important sources of productivity gains. During this process, non state sectors also alleviated the unemployment pressure.

The reform in the early stage was Pareto-improving. Vested interested groups did not lose their privilege while at the same time, the rest of people bettered off. In 1980s the Chinese government tried to copy the success of rural reform and introduced a similar contract responsibility system in SOEs. However, the situation in SOEs was quite different. Like what happened in other transitional economies, “insider control”, which is the coalition between managers and workers, was rampant in SOEs. Salary and bonus increased very fast at the price of the falling of profits. SOEs provided larger housing, more job provision and other welfares.

## **V The triangle among SOEs, SOBs and the government**

A natural result of the gradualist approach is that the distribution of the national income became tilted to individuals rather than the government. As a result, the share of government revenue in GDP dropped sharply from 31.2 percent to 22.4 percent in 1985 and 10.8 percent in 1996.

As its fiscal capacity declined, the government begun to shift the burden of raising

funds to support SOEs to state-owned banks. Government intervention of economic activities was still pervasive, although less obvious. In 1984, PBC transferred its commercial banking function to the newly founded four specialized banks and assume the role of central bank. The monobank system now evolved into a two-tier system. The reform of “loan for grant” started from 1983. From then on SOEs turned to the state-owned banks for their funding. The debt ratio of SOEs increased substantially and in the 1990s this ratio was still above 80 percent.

Fiscal weakness and lack of modern social safety network made government has to count on SOEs to protect employment and provide social welfares. This approach scarified economic efficiency but could avoid social turmoil associated with “shock therapy”. SOEs were more like communities than profit maximizing units. Most SOEs have their own kindergartens, schools, and hospitals. The heavy social burden greatly hurt the competitiveness of the SOEs and eroded their profitability, which in turn resulted in the accumulation of NPL in China’s banking sector. Government interventions also make it more difficult to evaluate the performance of the banks. The bank managers can easily shift their responsibility of bad loans to government since it is difficult or even impossible to distinguish the commercial losses and the intervention-induced losses.

At the first stage of China’s reform, the triangle relationship between the government budget, SOEs and state-owned banks seemed very stable. Because of the high economic growth and the Pareto improvement nature of the reform, disposable income of household increased dramatically. Most of their money went to the state-owned banks because people did not have other alternatives to invest. More than 60 percent of the individual financial assets are in the form of bank deposits. The state-owned banks successfully collected money from households, and then the government can conveniently utilize sate-owned banks to transfer private savings to SOEs.

Local government reinforced the “iron triangle” between the government budget, SOEs, and state-owned banks. Not like other planned economies, most of Chinese enterprises are of small and medium size and local governments own most of the SOEs.

Local governments have even stronger incentive to protect local enterprises. For a long time, the branches of the state-owned banks are in parallel with the administration hierarchy. State-owned banks set their branches and affiliates in every province, every city. Because they were so closely related to local politics, branch managers often found themselves in a very difficult situation if they wanted to cut the loans to ailing SOEs. These branch managers faced with asymmetric incentive: if they agreed to gave loans to the SOEs but it turned out to be bad loans, they can use government intervention as escape goat; if they extend loans at the will of the local officers, they can improve the relationship with the local government and get rents. Thus it not surprise to see that branch managers always have an impulsion to maximize their lending and then forced the central bank to issue more money to finance their lending losses. This resulted in the inflation pressure and to a large extend decided the boom-burst cycle in the socialist economic system.

Soft budget constrain facing by SOEs and the moral hazard problem resulting from government intervention makes a large proportion of loans extended to SOEs unrecoverable. Yet the funding keeps flowing into the state-owned sector. On the other hand, the vigorous and competitive non state-owned economy already accounted for 75 percent of total output and more than 50 percent of employment in urban areas, but they cannot get sufficient financial support from the state-owned banks.

We sketched the complexity and the interconnectedness of reforms in SOEs, and in financial and fiscal areas. From the above discussion we can see that the banks' problem is actually the problem of the ailing SOEs, and SOEs' problem is actually the problem of an ill-functioning public finance system. Fiscal weakness is Chinese economy's Achilles Heel. How to solve the problem? The answer lies partly in strengthening fiscal revenue and domestic capital markets and partly in developing as quickly as possible a modern and social security system.

## **VI The central-local relationship**

One critical components of China's economic transition is decentralization. More autonomies were given to local governments and enterprises. Generally speaking, decentralization helps to encourage local reform experiments and also give local officials strong incentives to stimulate economic growth. But at the same time, decentralization also revealed and even deteriorated some of the deep-rooted problems in China's economic and political system: local protectionism, rampant corruption, increased inequality, etc.

It should be noticed that even before China's market-oriented reform, the economic structure in China is quite diversified. China never achieved a highly specialized and nationwide planned economy as that of the Soviet Union. China's economy consisted of parallel, to a great extent self-sufficient provincial economies. Using the vocabulary of Chandler (1962) and Williamson (1975), Qian and Xu (1993) compare the Chinese economy to a multi-divisional (M-form) and the Soviet Union to a unitary (U-form) organization.

During the traditional planned economy, all revenues accrued to the central government and all expenditures were also budgeted by the central government. Local governments were responsible for collecting taxes but they have to remit most of their collection to the central and wait for the central to assign expenditures to them. As the agency of the central government, local governments did not have much discretion on their spending. Most of the fiscal revenue came from the profits of the state-owned enterprises. Thus the tax administration system was quite simple and crude. There were relatively few taxpayers (SOEs) and the account of SOEs were easy to monitor since the government already controlled the price and production plan.

The fiscal pressure at the end 1970s led to a series of major reform endeavors which shaped China's central-local relations. Contractual revenue sharing system was introduced in early 1980s. Central and local governments were asked to "eat in separate kitchens" (fen-zao-chi-fan), which means the central and local governments now had their separate revenues. The central government negotiated with each provinces regarding the contractual terms of shared revenues. But these contracts highly reflected the bargaining power of each province against the central and led to

widening disparities among different provinces. Although the central revised these contracts several times attempting to change the situation, the central-local government relationship remained uncoordinated and changeable □

Although the revenue-sharing system provided a strong incentive for the local governments to promote economic growth, it also encouraged them to minimize the amounts of revenues remitted to the central. Local governments tried to transfer more revenues to their own pockets and as a result, extra-budgetary and off-budget funds expanded. A major source of off-budget funds for the local governments is profits from local enterprises. Thus local governments then were motivated to control local private enterprises in order to secure their own revenue streams.

As a result, the central government's share of total budgetary revenue declined from 51% in 1979 to 28% in 1993, while the ratio of total (local and central) budgetary revenue-to-GDP decreased from 29% to 13% (Ma and Norregaard 1998). A climate of distrust surrounded intergovernmental fiscal relations. The central government blamed the local for the continuing fiscal decline and the local saw the repeated changes in revenue sharing rules as a lack of credibility of the central government. The deteriorating and chaos fiscal position in the early 1990s led the central government to launch a radical reform in 1994. Revenue sharing system was replaced by a tax share system which redefined the assignment of revenue between the central and the local. <sup>1</sup>

The purposes of the 1994 fiscal reform were not only to provide sufficient revenue for government, especially the central government, but also to redesign the tax

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<sup>1</sup> Central taxes include customs duties, the consumption tax, VAT revenues collected by customs, income taxes from central enterprises, banks and nonbank financial intermediaries; the remitted profits, income taxes, business taxes, and urban construction and maintenance taxes of the railroad, bank headquarters and insurance companies; and resource taxes on offshore oil extraction. Local taxes consist of business taxes (excluding those named above as central fixed incomes), income taxes and profit remittances of local enterprises, urban land use taxes, personal income taxes, the fixed asset investment orientation tax, urban construction and maintenance tax, real estate taxes, vehicle utilization tax, the stamp tax, animal slaughter tax, agricultural taxes, title tax, capital gains tax on land, state land sales revenues, resource taxes derived from land-based resources, and the securities trading tax. Only the VAT is shared, at the fixed rate of 75 percent for the central and 25 percent for the local (Wong, 2000).  
central government, and 25 percent for local governments

structure and eliminate its distortions. From 1996, the revenue- GDP ratio started to increase. In 1996 it was 10.9 per cent and in 2004 it reached 19.3 per cent. The share of the central government in the total revenue increased substantially from 22 per cent in 1993 to 55.7 per cent in 1994. Since then the share of the central in the total revenue declined slightly in the late 1990s but increased again from 1998. In 2004 this figure was 54.9 per cent (see table 6). While more revenue went to the central government, the transfer payment from the central to local remains grossly under-funded.

The issue of extra-budgetary and off budget financing of local government appeared to have worsened after the reform. The 1994 fiscal reform only stressed the reassignment of revenue, but the expenditure assignments were left untouched. Local governments are responsible for the financing of social safety networks and minimum income support, as well as building new infrastructures and providing urban utilities. Local governments faced more intensive pressures to collect enough revenue. As a result, they have to rely on extra-budgetary and off budget financing. A usual practice was to establish government owned companies and use these companies to borrow money from banks. In recent years local governments became more and more enthusiastic on land sale because this becomes the major source for the local governments to increase their revenues. In 2003, 42.5 per cent of the local government revenue was off budget, and the share of off budget expenditure to total local expenditure was only 22.2 per cent. This implies that some of the off budget revenue was actually used to finance the basic service expenditure since the local government can not levy enough tax to cover these items (Hussin, 2006).

Table 6 share of the central in total revenue and expenditure (%)

year	Revenue	expenditure
1978	15.5	47.4
1979	20.2	51.1
1980	24.5	54.3
1981	26.5	55.0
1982	28.6	53.0
1983	35.8	53.9

1984	40.5	52.5
1985	38.4	39.7
1986	36.7	37.9
1987	33.7	37.4
1988	32.9	33.9
1989	30.9	31.5
1990	33.8	32.6
1991	29.8	32.2
1992	28.1	31.3
1993	22.0	28.3
1994	55.4	30.3
1995	52.2	29.2
1996	49.4	27.1
1997	48.9	27.4
1998	49.5	28.9
1999	51.1	31.5
2000	52.2	34.7
2001	52.4	30.5
2002	55.0	30.7
2003	54.6	30.1
2004	54.9	27.7

Source: <http://stats.gov.cn>

The behaviors of the central and local government can largely be explained by the fiscal constrains they are facing. With deteriorating fiscal situation, each level of government try to shake off the tedious fiscal burden to lower level government and to guarantee enough revenue for itself. The responsibility of providing public goods was gradually shifted to the lowest level of government, the county and village governments. County and village level government now cover 70 per cent of the expenditure on rural education and 55-60 per cent of the expenditure on rural public health service. The fierce competition among local government to attract foreign investments, their unbound avarice to grab land from farmers, their haste to sell SOEs, can all be attributed partly to the mismatch between revenues and expenditure responsibilities for the local governments.

We do not see the so-called pro-market local government has become a check and balance to the central government. It's too simplistic to picture the local governments as reformists while the central are conservatives. The competition among local

governments is actually good news for the central because they can use yardstick competition to evaluate local officials' performance. When there are disobedient in the local, the central did not find difficult to fire those defiant provincial governors and impose its policy—as in the case of Beijing governor Chen Xitong and Shanghai governor Chen Liangyu.

### □ **Unfinished revolution: Chinese Economy at a turning point**

High economic growth is so important for China that if it drops a little bit to, say, 7 per cent, we will regard that as a recession. Why so? My favorite metaphor is inspired by the Hollywood movie *Speed*. A terrorist has set a bomb under a bus. If the speed of that bus slows down, the bomb will explode, if the speed is too fast, the bomb will explode too. China is in a similar situation. A lot of problems lay underneath the high growth: increasing inequality, massive pollution, a fragile financial system, emerging issues like energy security and political reform. We cannot stop the bus to dismantle the bomb. We cannot stop economic growth to reform the system. High growth can facilitate economic reform. It's much easier to launch a reform plan when the economy is growing fast. Growth provides more revenue for the economy as a whole and part of the new revenue can be used to compensate the losers and avoid backlashes. Growth also increases the credibility of the government, which is very important for the success of policy. Recession, on the other hand, sends a signal about the incompetence of the government and ignites distrust as well as discontent in society.

It's safe to say that in the near future, China is able to sustain quite robust economic growth. If so, why should we bother to reform the economy? The problem is, China has entered a new era in its development process with a set of challenges largely different from those of the recent past. Some of these challenges have arisen from the very pattern and success of high growth since reforms began. If these challenges cannot be handled properly – and many argue China has left the harder fiscal reforms until last - China will lose its momentum of growth and, worse, the fruit of successful

reform could be ruined by the resulting widespread discontent and instability.

The major challenge for the Chinese government is how to handle the internal and external imbalance and reorient the growth to a more sustainable path. Savings are high, consumption is low and investment inefficient. Even compared with other East Asian economies, China's savings rate is still extraordinarily high. One reason for this is the precautionary saving habits of the household. The lack of a social safety net and the anxiety brought about by rapid social transformation are factors that cause Chinese people to save more. In most rural areas, for example, there is no medical insurance and or any form of insurance to support the elderly. Another reason for cautious consumption is that though government revenue increased dramatically in the last few years, it has mainly been channeled to investments on infrastructure projects like highways and airports, rather than public expenditures on health, education and other 'public goods'. Without sufficient supply, the prices for those public goods remain high and a once universal welfare system has fallen apart. In recent years, enterprise saving has increased dramatically. Most of the profits went to a handful of large monopolistic SOEs and they kept the profits in their own companies and own sectors. Small and medium sized enterprises, however, always have difficulty getting loans from the banks, needless to say getting listed on the stock markets, so they have to rely on self finance. They are saving their profit for investment.

Table 7 Saving rate and the distribution of saving (%)

year	National saving rate	Household saving rate	Government saving rate	Share of different sectors in total saving			
				household	government	Non financial enterprises	Financial enterprises
1992	40.3	31.1	31.0	52.3	14.6	30.5	2.5
1993	41.7	29.9	32.4	46.3	15.0	36.0	2.8
1994	42.7	32.6	29.0	50.3	12.2	35.4	2.1
1995	41.6	30.0	29.6	48.2	11.7	38.3	1.8
1996	40.3	30.8	31.7	52.9	13.5	31.4	2.2
1997	40.8	30.5	32.3	50.9	13.8	34.3	1.0
1998	40.0	29.9	30.0	51.0	13.2	34.3	1.5
1999	38.6	27.6	31.0	48.0	14.9	35.6	1.4

2000	38.5	25.5	32.5	42.8	16.5	39.1	1.5
2001	38.9	25.4	35.9	41.6	19.5	38.2	0.8

Source: China Annual of Statistics, 1999-2004

With domestic saving rising faster than investment, China's trade surplus, which is equivalent to the savings surplus, has increased. Usually, when one country has a trade surplus, it will invest the revenue abroad and thus support a capital account deficit. China, on the contrary, has a 'twin surplus' of both the current account and capital account. This puzzling phenomenon can be partly explained by the 'round tripping' of Chinese capital going abroad and then coming back to China in the form of foreign capital to take advantage of preferential policies. This happens when Chinese citizens register companies off-shore. They re-invest in China and their revenues are judged by some to account for as much as 50 per cent of foreign direct investment. The external imbalance has two results: first, China has accumulated a large amount of foreign exchange reserve (now more than US\$1 trillion). Although a country needs foreign exchange for paying its foreign trade and debts, too much of it becomes a burden. China invests between 70 and 80 per cent of its foreign exchange reserve on US\$ assets, mainly US treasury bonds. The return ratios of US treasury bonds are so low that, taking inflation and operational costs into consideration, China can hardly break even. Further depreciation of the US dollar also exposes China's foreign exchange reserve to more risks. Second, the pressure for RMB ('Renminbi' (RMB) means 'People's Currency') to appreciate becomes an imperative challenge for the Chinese government. The appreciation of RMB will lead to a decrease of exports and increase of imports, thus directly reducing the trade surplus. But radical appreciation will have a negative impact both on the Chinese economy and the world economy.

On July 21, 2005, the People's Bank of China, the central bank of China, announced its decision to adjust the exchange rate policy. It revalued the exchange rate of RMB against the US\$ by 2 per cent and declared that the exchange rate would be decided by referring to a currency basket. However, 2 per cent is way below the widespread perception in the market of an appreciation of 5-10 per cent. The ambiguity

of the new regime discourages import and export enterprises because the price and profits are becoming unpredictable. It's important to set the rule clearly and adhere to the new rules. However, simply adjusting the exchange rate is not sufficient to correct the imbalances in the Chinese economy, because China's trade sector does not seem to be very sensitive to the change. Appreciation of the RMB also has an undesirable income-distribution effect because imported agricultural products are cheaper and the market for domestic agricultural products will shrink and in turn lead to a decline of the income of rural farmers.

A more appropriate policy should be the increase of domestic expenditure. An increase in expenditure will lead to an increase in imports, and a decrease in the amount of domestic products available for export, thus achieving a trade balance. An increase of public investment will also reduce the gap between domestic saving and investment, and drag China back to a more balanced path of growth. Compared with other countries and even developing countries with the same income level, China's expenditures on education and public health are way below the average (see table 8).

Table 8 social expenditure of selected countries ( as share of GDP)

	Education	Public health
Australia	4.8	6.4
Japan	3.7	6.4
Korea	4.6	2.8
India	3.3	1.2
Brazil	4.1	3.4
Russia	3.7	3.3
Indonesia	3.3	1.2
Thailand	4.2	2.0
China	2.3	0.5

Source: UNESCO institute of Statistics (2006) online database of Education

Indicators and WHO (2006) World Health Report.

The fiscal situation in China is very healthy. The primary deficit to GDP ratio is below 2 per cent, and the public debt to GDP ratio is only 26 per cent. In the last few years, the growth rate of taxation outpaced the GDP growth rate by more than 10 per cent. It's fair to say that China still has quite a lot of potential to borrow money today without worrying about the burden of accumulated debt in the future.

If we agree on increasing public expenditure, then where should we allocate the money? The public expenditure program should be concentrated on broad strategic areas that are more likely to create the conditions for future growth. It could include rebuilding a well-functioning social safety net for both urban and rural populations; increasing investment in human capital by providing better health and education; internal transportation and communication infrastructure to help achieve a more integrated domestic economy; and a rural development program for the poorest regions which have been left behind by the boom on the East coast and many of the 43 megacities. The new government is promoting a harmonious society; but a harmonious society can be achieved only by providing sufficient public goods as well as speeding up economic reforms.

Many economists worry that public expenditure programs will lead to massive government intervention and corruption. This concern is legitimate and the public expenditure program should be carefully planned. But, compared with the past practice by which local government got their funding mainly through bank lending, financing them through the budget system is more transparent and easier to oversee. Modern history shows that democracy is not an artificially designed regime, but stems from the endless quarrelling, bargaining and compromising in the budget process. A well-functioning public finance system is the constitution for the market economy since it defines the boundaries between the government and the market. China can be transformed into a more prosperous, open and dynamic country by a public expenditure program and its hidden agenda.

## □ **A new agenda for China's economic reform**

China's economic reform indicates that market economy is more than price liberalization and privatization. Many supporting institutions are equally important. During the transition period, sometimes we can not pursue the first best solution directly and have to accept the second best solutions. Without a blueprint and well design plan, China has been muddling through all the unpredictable and complex situations and achieved remarkable success.

However, the "cross the river by touching the stone" approach adopted by the first generation reformist can not guarantee that China can sustain its vigor. Without a comprehensive and forward looking plan, China's economy may stuck in the mud and lose its momentum. The issues that the second generation reformists now confronted are quite different from their predecessors and a deeper process of reform is required.

The first generation reformists are charismatic political leaders. A small handful of leaders can rely on the leverage of authoritarian political system to pursue market oriented reform. Give more freedom to the farmers then there was no famine. Give more freedom to private entrepreneurs then all kinds of non-SOEs mushroomed. Give more freedom to local government officials then they changed themselves from communist disciples to market economy preachers. All these reforms are politically difficult but technically simple. Let there be light. Then there was light. Second generation reformists are promoted from lower rank bureaucrats. They do not have the aureole of the first generation political leaders. For most of the time, they have to make compromise with their peers and even subordinates. Thus it's understandable that the style of the new generation is consensus building. They are more careful and cautious. This approach prevents the government making fatal mistakes but it may also cause the government to miss the best opportunities.

The good news is that there exists a surprising consensus across different levels of government and also the society on the need for reform. The central government must tap this sentiment to work out a comprehensive set of changes. Public finance system,

financial sector reform, and social programs like education and public health should be put on the priority of this new agenda for reform. The package of reforms will be complex, difficult and protracted. The second generation reform requires the political leaders to cooperate with both the local officials and officials from different departments of the Chinese government, and convene enough support from the society.

Tensions between the central and local governments stem from the mismatch of revenue and expenditure responsibilities. Knowing the local governments are constrained by their capacity to raise revenue, the central has to tolerate local governments to seek “self-reliant” solutions outside the budget. It’s high time to change this situation and form a modern budget management system and a well-functioning public sector. The central government may want to write off the debt of the local governments as they have done to rescue State-owned banks. Anyway, the local governments are in the red because they have to shoulder the fiscal burden for the central government. New sources of revenue need to be designed for the local governments. For example, local governments bonds should be encouraged since it will make the government and people easier to track where and how much public money is spent. Next step of the reform requires revamping expenditure assignments, revising revenue assignments that includes conferring some real fiscal autonomy on local governments in exchange for extending budgetary scrutiny over off budget resources, and revising the Budget Law to guarantee these assignments.

The political leaders also have to work with officials from different departments of the Chinese governments. China has taken several rounds of administrative reforms. Administrative reform in 1998 downsized the original 40 ministries and committees to 29, and also downsized 50% of government employees. Chinese government has also established a merit based civil service system. In recent years, Chinese government does not have any difficulty recruiting excellent and ambitious people. However, in many cases, government departments are becoming vest interest groups and the major obstacle for further reform. When the top leaders are trying to cool down the investment in real estate, the Ministry of Construction, however, often openly show their sympathy on the developers. Ministry of Railway, which is responsible for both

the pricing and investment of railway transportation, is reluctant to increase investment. The coordination of different departments is another headache for the Chinese governments. Channels for information sharing are impeded. When one government department issues a new policy, they are not required to inform and consulting other related departments. Responsibilities of each department often overlap with others and at the end, no body takes any responsibility. Government reform should not targeted at simplify the administrative structure. A more important task is to redesign the organization structure of the government. Some departments have too much competency, probably the National Development and Reform Commission ( NDRC) which inherit most of the power of the former Planning Commission. Other departments, like the Ministry of Finance and the Central Bank, need to have more jurisdiction and independency. No government agency is responsible for the design and review of economic policy from a nationwide view. Economic Reform Committee used to play this role but was cancelled in the 1998 administrative reform. It may be unrealistic to establish new agencies facilitating coordination among different departments, but sometimes unified code can be introduced for every department to follow, thus reducing the transaction cost in the hierarchy.

What should international community do to foster the next generation reform in China? In the 1980s, international organizations like the World Bank were very active and influential in China. Their influence faded off, unfortunately. This is partly because of the learning curve, since Chinese officials and experts now know much better than before. But it is also because the international communities fail to propose policy suggestions attractive to the Chinese government. Rather than the general argument that China should pursuer market economy or more economic freedom, Chinese politicians need more detailed and tailor made proposals. Such kind of proposals should take China's complicated political, economic and social situation into consideration. Outsider's policy suggestions have often been viewed as naive or unrealistic because they did not include those domestic factors. International communities can do better by targeting at manageable objectives and provide user-friendly analysis. They can also do better by providing international experiences,

both the successful and failed examples. One good example is worth a thousand theories. This is especially true for most Chinese politicians, because they are trained as engineers, they are very practical and more favor of examples than abstract theories.

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